



GUAM POWER AUTHORITY

ATURIDÁT ILEKTRESEDÁT GUAHAN
P.O. BOX 2977 HAGATNA, GUAM U.S.A. 96932-2977

April 21, 2009

Toru Uda
Business Development Manager
Osaka Gas Co., Ltd.
4-1-2 Hiranomachi, Chou-ku
541-0046, Japan
Tel: 81-6-6205-4503
Fax: 81-6-6222-5831

Dear Mr. Uda:

The Guam Power Authority (GPA) solicits your participation in the Re-Bid (IFB No. GPA-013-07) for a Performance Management Contract for Cabras 1&2 Steam Power Plant.

Guam Power Authority contracts the management, operations, and maintenance (O&M) of the Cabras Unit 1&2 Steam Power Plant under a Performance Management Contract (PMC) agreement. The current PMC contract with Taiwan Electrical and Mechanical Engineering Services (TEMES) expires on June 30, 2009. The Authority expects to announce the IFB from April 21 to 24, 2009 and close it on June 11, 2009. The bid documents will be available from April 21, 2009 to June 11, 2009, and can be obtained for a non-refundable fee of US\$500.00, from GPA's main office in Guam or download from its web site at <http://www.guampowerauthority.com/procurement/index.html>

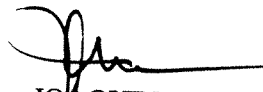
The current PMC contract compensation structure includes:

- Fixed Management Fees: Annual management fees specified in the Contract.
- O&M Spending Payment: GPA reimburses on actual cost not to exceed the maximum spending limit for each contract year.
- Performance Improvement Projects / Capital Improvement Projects Reimbursement
- Dynamic Incentive and Penalty Payments: GPA awards incentive payments for measured performance in excess of guaranteed performance improvements. GPA also penalizes for under achievement of guaranteed performance levels.

If you have any further questions, please contact Jamie C. Pangelinan, Supply Management Administrator, at jpangelinan@gpagwa.com or via fax at (671) 648-3165. The Authority will post additional information on its web site at <http://www.guampowerauthority.com/procurement/index.html>.

Thank you for your kind consideration.

Sincerely,


JOAQUIN C. FLORES, P.E.
General Manager

Fax Confirmation Report

Date/Time : APR-22-2009 03:08PM WED
Fax Number : 671 648 3165
Fax Name : GPA PROCUREMENT
Model Name : WorkCentre 4150

No.	Remote Station	StartTime	Duration	Page	Mode	Job Type	Result
001	9505588,,,8166222583	04-22 03:06PM	00' 27	002/002	EC	HS	CP

Abbreviations:

HS: Host Send PL: Polled Local CP: Completed TS: Terminated by System
HR: Host Receive PR: Polled Remote FA: Fail RP: Report G3: Group3
WS: Waiting Send MS: Mailbox Save TU: Terminated by User EC: Error Correct MP: Mailbox Print



GUAM POWER AUTHORITY

ATURIDÁT ILEKTRESEDÁT GUAHAN
P.O. BOX 2977 • AGANA, GUAM U.S.A. 96932-2977

FACSIMILE TRANSMITTAL COVER LETTER

Date: April 21, 2009

Please deliver the following to: Osaka Gas Co., Ltd T: 81-6-6205-4503
Attn: Toru Uda F: 81-6-6222-5831

From: Melissa C. Uncangco
Buyer II

Subject: Solicitation - Re-Bid Multi-Step (IFB No. GPA-013-07 for Performance Management Contract for Cabras 1&2 Steam Power Plant

Dear Mr. Uda:

The following page is a "Solicitation of Interest" sent to your good company, in hopes that Osaka Gas Co., Ltd. may participate in the above subject Multi-Step Bid.

Please note that a \$500.00 non-refundable fee is required prior to issuing the bid package.

Be advised of the KEY DATES:

- MANDATORY PRE-BID CONFERENCE: 10:00 A.M. (Guam Time), May 06, 2009 in the GPA Engineering Conference Room, 2nd Floor.
- BID CLOSING DATE AND TIME: 2:00 P.M. (Guam Time), June 11, 2009.

The Authority appreciates your time and looks forward to your participation.

Kindly acknowledge receipt of the following by signing below and return fax to (671) 648-3165.

Received By: _____ Date: _____
Print Name Signature

Confidentiality Notice: The information in this facsimile is intended for the named recipients ONLY. It may contain instructions requiring the immediate attention of the addressee. If you receive this facsimile in error, or if there is a transmission error, please notify us immediately.

THANK YOU
Number of pages: 2
Sent by: Melissa C. Uncangco
Date: 04/22/2009



GUAM POWER AUTHORITY

ATURIDÁT ILEKTRESEDÁT GUAHAN
P.O.BOX 2977 • AGANA, GUAM U.S.A. 96932-2977

FACSIMILE TRANSMITTAL COVER LETTER

Date: April 21, 2009

Please deliver the following to: Osaka Gas Co., Ltd. T: 81-6-6205-4503
Attn: Takehiro Honjo F: 81-6-6222-5831

From: Melissa C. Uncangco
Buyer II

Subject: Solicitation – Re-Bid Multi-Step (IFB No. GPA-013-07 for Performance Management Contract for Cabras 1&2 Steam Power Plant)

Dear Mr. Honjo:

The following page is a "Solicitation of Interest" sent to your good company, in hopes that Osaka Gas Co., Ltd. may participate in the above subject Multi-Step Bid.

Please note that a \$500.00 non-refundable fee is required prior to issuing the bid package.

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Date: 04/22/2009



GUAM POWER AUTHORITY

ATURIDÁT ILEKTRESEDÁT GUAHAN
P.O. BOX 2977 HAGATNA, GUAM U.S.A. 96932-2977

April 21, 2009

Takehiro Honjo
Director, Associate Member of the Board
Osaka Gas Co., Ltd.
4-1-2 Hiranomachi, Chou-ku
541-0046, Japan
Tel: 81-6-6205-4503
Fax: 81-6-6222-5831

Dear Mr. Honjo:

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Guam Power Authority contracts the management, operations, and maintenance (O&M) of the Cabras Unit 1&2 Steam Power Plant under a Performance Management Contract (PMC) agreement. The current PMC contract with Taiwan Electrical and Mechanical Engineering Services (TEMES) expires on June 30, 2009. The Authority expects to announce the IFB from April 21 to 24, 2009 and close it on June 11, 2009. The bid documents will be available from April 21, 2009 to June 11, 2009, and can be obtained for a non-refundable fee of US\$500.00, from GPA's main office in Guam or download from its web site at <http://www.guampowerauthority.com/procurement/index.html>

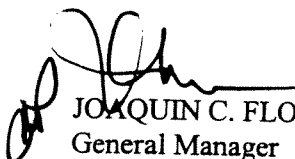
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Thank you for your kind consideration.

Sincerely,


JOAQUIN C. FLORES, P.E.
General Manager

Fax Confirmation Report

Date/Time : APR-22-2009 02:57PM WED
Fax Number : 671 648 3165
Fax Name : GPA PROCUREMENT
Model Name : WorkCentre 4150

No.	Remote Station	StartTime	Duration	Page	Mode	Job Type	Result
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Abbreviations:

HS: Host Send PL: Polled Local CP: Completed TS: Terminated by System
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GUAM POWER AUTHORITY

ATUURIDÄT ILEKTRESEDÄT GUAHAN
P.O. BOX 2977 • AGANA, GUAM U.S.A. 96932-2977

FACSIMILE TRANSMITTAL COVER LETTER

Date: April 21, 2009

Please deliver the following to: Osaka Gas Co., Ltd. T: 81-6-6205-4503
Attn: Takehiro Honjo F: 81-6-6222-5831

From: Melissa C. Uncangco
Buyer II

Subject: Solicitation - Re-Bid Multi-Step (IFB No. GPA-013-07 for Performance Management Contract for Cabras 1&2 Steam Power Plant

Dear Mr. Honjo:

The following page is a "Solicitation of Interest" sent to your good company, in hopes that Osaka Gas Co., Ltd. may participate in the above subject Multi-Step Bid.

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Be advised of the **KEY DATES**:

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Number of pages: 2
Sent by: Melissa C. Uncangco
Date: 04/22/2009



GUAM POWER AUTHORITY

ATURIDÁT ILEKTRESEDÁT GUAHAN
P.O.BOX 2977 • AGANA, GUAM U.S.A. 96932-2977

FACSIMILE TRANSMITTAL COVER LETTER

Date: April 21, 2009

Please deliver the following to: Osaka Gas Co., Ltd. T: 81-6-6205-4503
Attn: Susumu Mita F: 81-6-6222-5831

From: Melissa C. Uncangco
Buyer II

Subject: Solicitation – Re-Bid Multi-Step (IFB No. GPA-013-07 for Performance Management Contract for Cabras 1&2 Steam Power Plant

Dear Mr. Mita:

The following page is a "Solicitation of Interest" sent to your good company, in hopes that Osaka Gas Co., Ltd. may participate in the above subject Multi-Step Bid.

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ATURIDÁT ILEKTRESEDÁT GUAHAN
P.O. BOX 2977 HAGATNA, GUAM U.S.A. 96932-2977

April 21, 2009

Susumu Mita
President
Osaka Gas Co., Ltd.
4-1-2 Hiranomachi, Chou-ku
541-0046, Japan
Tel: 81-6-6205-4503
Fax: 81-6-6222-5831

Dear Mr. Mita:

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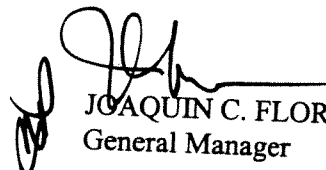
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Sincerely,


JOAQUIN C. FLORES, P.E.
General Manager

Fax Confirmation Report

Date/Time : APR-22-2009 02:54PM WED
 Fax Number : 671 648 3165
 Fax Name : GPA PROCUREMENT
 Model Name : WorkCentre 4150

Total Pages Scanned:		2							
No.	Remote Station	StartTime	Duration	Page	Mode	Job Type	Result		
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Abbreviations:

HS: Host Send PL: Polled Local CP: Completed TS: Terminated by System
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 Attn: Susumu Mita F: 81-6-6222-5831

From: Melissa C. Uncangco
 Buyer II

Subject: Solicitation - Re-Bid Multi-Step (IFB No. GPA-013-07 for Performance Management Contract for Cabras 1&2 Steam Power Plant

Dear Mr. Mita:

The following page is a "Solicitation of Interest" sent to your good company, in hopes that Osaka Gas Co., Ltd. may participate in the above subject Multi-Step Bid.

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 Date: 04/22/2009



GUAM POWER AUTHORITY

ATURIDÁT ILEKTRESEDÁT GUAHAN
P.O.BOX 2977 • AGANA, GUAM U.S.A. 96932-2977

FACSIMILE TRANSMITTAL COVER LETTER

Date: April 21, 2009

Please deliver the following to: Fluor Enterprises, Inc. T: 1.864.281.4400
Attn: Operations & Maintenance E-mail: om@fluor.com

From: Melissa C. Uncangco
Buyer II

Subject: Solicitation – Re-Bid Multi-Step (IFB No. GPA-013-07 for Performance Management Contract for Cabras 1&2 Steam Power Plant

Dear Sir or Madam:

The following page is a "Solicitation of Interest" sent to your good company, in hopes that Fluor Enterprises, Inc. may participate in the above subject Multi-Step Bid.

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Sent by: Melissa C. Uncangco
Date: 04/22/2009



GUAM POWER AUTHORITY

ATURIDÁT ILEKTRESEDÁT GUAHAN
P.O. BOX 2977 HAGATNA, GUAM U.S.A. 96932-2977

April 21, 2009

Fluor Enterprises, Inc.
Operations & Maintenance
100 Fluor Daniel Drive
Greenville, SC
29607-2762 U.S.A.
Tel: 1.864.281.4400
om@fluor.com

Dear Sir or Madam:

The Guam Power Authority (GPA) solicits your participation in the Re-Bid (IFB No. GPA-013-07) for a Performance Management Contract for Cabras 1&2 Steam Power Plant.

Guam Power Authority contracts the management, operations, and maintenance (O&M) of the Cabras Unit 1&2 Steam Power Plant under a Performance Management Contract (PMC) agreement. The current PMC contract with Taiwan Electrical and Mechanical Engineering Services (TEMES) expires on June 30, 2009. The Authority expects to announce the IFB in April 21 to 24, 2009 and close it on June 11, 2009. The bid documents will be available from April 21, 2009 to June 11, 2009, and can be obtained for a non-refundable fee of US\$500.00, from GPA's main office in Guam or download from its web site at <http://www.guampowerauthority.com/procurement/index.html>

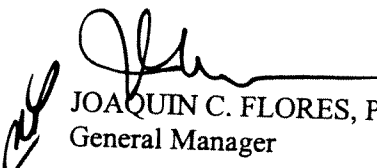
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Thank you for your kind consideration.

Sincerely,


JOAQUIN C. FLORES, P.E.
General Manager

Melissa Uncangco

From: Melissa Uncangco [muncangco@guampowerauthority.com]
Sent: Wednesday, April 22, 2009 1:57 PM
To: 'om@fluor.com'
Subject: Solicitation -Re-Bid Multi-Step (IFB NO.: GPA-013-07, PMC for Cabras 1&2)
Attachments: Fluor Enterprise.pdf

Dear Sir and Madam:

Attached is a "Solicitation of Interest" sent to your good company, in hopes that Fluor Enterprises, Inc. may participate in the above subject Multi-Step Bid.

Please note that a \$500.00 non-refundable fee is required prior to issuing the bid package.

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Regards,

Melissa C. Uncangco
Buyer II
Procurement Division



GUAM POWER AUTHORITY

ATURIDÁT ILEKTRESEDÁT GUAHAN
P.O.BOX 2977 • AGANA, GUAM U.S.A. 96932-2977

FACSIMILE TRANSMITTAL COVER LETTER

Date: April 21, 2009

Please deliver the following to: Energy Northwest
Attn: Steve Wotruba

T: 509-377-2443
E-mail: stwotruba@energy-
northwest.com

From: Melissa C. Uncangco
Buyer II

Subject: Solicitation – Re-Bid Multi-Step (IFB No. GPA-013-07 for Performance
Management Contract for Cabras 1&2 Steam Power Plant

Dear Mr. Wotruba:

The following page is a "Solicitation of Interest" sent to your good company, in hopes that Energy Northwest may participate in the above subject Multi-Step Bid.

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Number of pages: 2

Sent by: Melissa C. Uncangco



GUAM POWER AUTHORITY

ATURIDÁT ILEKTRESEDÁT GUAHAN
P.O. BOX 2977 HAGATNA, GUAM U.S.A. 96932-2977

April 21, 2009

Steve Wotruba
Manager, O&M/Professional Services
Energy Northwest
P. O. Box 968
Richland, WA 99352-0968
Tel: (509) 377 2443
Email: stwotruba@energy-northwest.com

Dear Mr. Wotruba:

The Guam Power Authority (GPA) solicits your participation in the Re-Bid (IFB No. GPA-013-07) for a Performance Management Contract for Cabras 1&2 Steam Power Plant.

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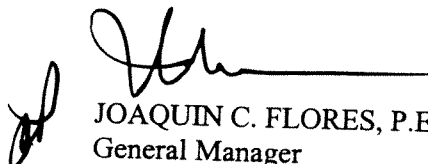
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Thank you for your kind consideration.

Sincerely,



JOAQUIN C. FLORES, P.E.
General Manager

Melissa Uncangco

From: Melissa Uncangco [muncangco@guampowerauthority.com]
Sent: Wednesday, April 22, 2009 1:59 PM
To: 'stwotruba@energy-northwest.com'
Subject: Solicitation of Interest-RE-BID MULTI-STEP BID NO.: GPA-013-07 (PMC Cabras 1&2)
Attachments: Energy Northwest.pdf

Dear Sir and Madam:

Attached is a "Solicitation of Interest" sent to your good company, in hopes that Energy Northwest may participate in the above subject Multi-Step Bid.

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Regards,

Melissa C. Uncangco
Buyer II
Procurement Division



GUAM POWER AUTHORITY

ATURIDÁT ILEKTRESEDÁT GUAHAN
P.O.BOX 2977 • AGANA, GUAM U.S.A. 96932-2977

FACSIMILE TRANSMITTAL COVER LETTER

Date: April 21, 2009

Please deliver the following to: Doosan Engine
Attn: J.H. Kim
T: 475-5279
F: 475-8485

From: Melissa C. Uncangco
Buyer II

Subject: Solicitation – Re-Bid Multi-Step (IFB No. GPA-013-07 for Performance Management Contract for Cabras 1&2 Steam Power Plant

Dear Mr. Kim:

The following page is a "Solicitation of Interest" sent to your good company, in hopes that Doosan Engine may participate in the above subject Multi-Step Bid.

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- **BID CLOSING DATE AND TIME: 2:00 P.M. (Guam Time), June 11, 2009.**

The Authority appreciates your time and looks forward to your participation.

Kindly acknowledge receipt of the following by signing below and return fax to (671) 648-3165.

Received By: _____ Date: _____
Print Name Signature

Confidentiality Notice: The information in this facsimile is intended for the named recipients **ONLY**. It may contain instructions requiring the immediate attention of the addressee. If you receive this facsimile in error, or if there is a transmission error, please notify us immediately.

THANK YOU

Number of pages: 2

Sent by: Melissa C. Uncangco

Date: 04/22/2009



GUAM POWER AUTHORITY

ATURIDÁT ILEKTRESEDÁT GUAHAN
P.O. BOX 2977 HAGATNA, GUAM U.S.A. 96932-2977

April 21, 2009

J. H. Kim
Plant General Manager
Doosan Engine
P.O. Box 12909
Tamuning Guam 96931
Tel: (671) 475-5279
Fax: (671) 477-8485
E-mail: jhkim@hsdengine.com

Dear Mr. Kim:

The Guam Power Authority (GPA) solicits your participation in the Re-Bid (IFB No. GPA-013-07) for a Performance Management Contract for Cabras 1&2 Steam Power Plant.

Guam Power Authority contracts the management, operations, and maintenance (O&M) of the Cabras Unit 1&2 Steam Power Plant under a Performance Management Contract (PMC) agreement. The current PMC contract with Taiwan Electrical and Mechanical Engineering Services (TEMES) expires on June 30, 2009. The Authority expects to announce the IFB from April 21 to 24, 2009 and close it on June 11, 2009. The bid documents will be available from April 21, 2009 to June 11, 2009, and can be obtain for a non-refundable fee of US\$500.00, from GPA's main office in Guam or download from its web site at <http://www.guampowerauthority.com/procurement/index.html>

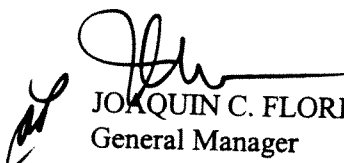
The current PMC contract compensation structure includes:

- Fixed Management Fees: Annual management fees specified in the Contract.
- O&M Spending Payment: GPA reimburses on actual cost not to exceed the maximum spending limit for each contract year.
- Performance Improvement Projects / Capital Improvement Projects Reimbursement
- Dynamic Incentive and Penalty Payments: GPA awards incentive payments for measured performance in excess of guaranteed performance improvements. GPA also penalizes for under achievement of guaranteed performance levels.

If you have any further questions, please contact Jamie C. Pangelinan, Supply Management Administrator, at jpangelinan@gpagwa.com or via fax at (671) 648-3165. The Authority will post additional information on its web site at <http://www.guampowerauthority.com/procurement/index.html>.

Thank you for your kind consideration.

Sincerely,


JOAQUIN C. FLORES, P.E.
General Manager

Fax Confirmation Report

Date/Time : APR-22-2009 12:49PM WED
 Fax Number : 671 648 3165
 Fax Name : GPA PROCUREMENT
 Model Name : WorkCentre 4150

No.	Remote Station	2	StartTime	Duration	Page	Mode	Job Type	Result
001	4778485		04-22 12:48PM	00' 25	002/002	EC	HS	CP

Abbreviations:

HS: Host Send PL: Polled Local CP: Completed TS: Terminated by System
 HR: Host Receive PR: Polled Remote FA: Fail RP: Report G3: Group3
 WS: Waiting Send MS: Mailbox Save TU: Terminated by User EC: Error Correct MP: Mailbox Print



GUAM POWER AUTHORITY

ATURIDÁT ILEKTRESEDÁT GUAHAN
 P O BOX 2977 • AGANA, GUAM U.S.A. 96932-2977

FACSIMILE TRANSMITTAL COVER LETTER

Date: April 21, 2009

Please deliver the following to: Doosan Engine T: 475-5279
 Attn: J.H. Kim F: 477-8485

From: Melissa C. Uncangco
 Buyer II

Subject: Solicitation - Re-Bid Multi-Step (IFB No. GPA-013-07 for Performance Management Contract for Cabras 1&2 Steam Power Plant)

Dear Mr. Kim:

The following page is a "Solicitation of Interest" sent to your good company, in hopes that Doosan Engine may participate in the above subject Multi-Step Bid.

Please note that a \$500.00 non-refundable fee is required prior to issuing the bid package.

Be advised of the **KEY DATES**:

- **MANDATORY PRE-BID CONFERENCE: 10:00 A.M. (Guam Time), May 06, 2009** in the GPA Engineering Conference Room, 2nd Floor.
- **BID CLOSING DATE AND TIME: 2:00 P.M. (Guam Time), June 11, 2009.**

The Authority appreciates your time and looks forward to your participation.

Kindly acknowledge receipt of the following by signing below and return fax to (671) 648-3165.

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Print Name Signature

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THANK YOU
 Number of pages: 2
 Sent by: Melissa C. Uncangco
 Date: 04/22/2009



GUAM POWER AUTHORITY

ATURIDÁT ILEKTRESEDÁT GUAHAN
P.O. BOX 2977 • AGANA, GUAM U.S.A. 96932-2977

FACSIMILE TRANSMITTAL COVER LETTER

Date: April 21, 2009

Please deliver the following to: Harty USA
Attn: Frances Aytona

T: 649-1818
F: 649-1818

From: TO :
Melissa C. Uncangco
Buyer II

Subject: Solicitation - Re-Bid Multi-Step (IFB No. GPA-013-07 for Performance Management Contract for Cabras 1&2 Steam Power Plant

Dear Mr. Aytona: *MELISSA, THANK YOU, BUT WE WILL NOT PARTICIPATE AT THIS TIME.*

The following page is a "Solicitation of Interest" sent to your good company, in hopes that Harty USA may participate in the above subject Multi-Step Bid.

Please note that a \$500.00 non-refundable fee is required prior to issuing the bid package.

Be advised of the **KEY DATES**:

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The Authority appreciates your time and looks forward to your participation.

Kindly acknowledge receipt of the following by signing below and return fax to (671) 648-3165.

Received By: MICHAEL POPE *[Signature]* Date: MAY 01, 2009
Print Name Signature

Confidentiality Notice: The information in this facsimile is intended for the named recipients ONLY. It may contain instructions requiring the immediate attention of the addressee. If you receive this facsimile in error, or if there is a transmission error, please notify us immediately.

THANK YOU
Number of pages: 2
Sent by: Melissa C. Uncangco
Date: 04/22/2009



GUAM POWER AUTHORITY

ATURIDÁT ILEKTRESEDÁT GUAHAN
P.O.BOX 2977 • AGANA, GUAM U.S.A. 96932-2977

FACSIMILE TRANSMITTAL COVER LETTER

Date: April 21, 2009

Please deliver the following to: Harty USA
Attn: Frances Aytona
T: 649-1818
F: 649-1818

From: Melissa C. Uncangco
Buyer II

Subject: Solicitation – Re-Bid Multi-Step (IFB No. GPA-013-07 for Performance Management Contract for Cabras 1&2 Steam Power Plant

Dear Mr. Aytona:

The following page is a "Solicitation of Interest" sent to your good company, in hopes that Harty USA may participate in the above subject Multi-Step Bid.

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THANK YOU

Number of pages: 2

Sent by: Melissa C. Uncangco

Date: 04/22/2009



GUAM POWER AUTHORITY

ATURIDÁT ILEKTRESEDÁT GUAHAN
P.O. BOX 2977 HAGATNA, GUAM U.S.A. 96932-2977

April 21, 2009

Frances Aytona
Harty USA
P.O. Box 4481
Hagatna, Guam 96932
Tel : 649-1818
Fax : 649-1818

Dear Mr. Aytona:

The Guam Power Authority (GPA) solicits your participation in the Re-Bid (IFB No. GPA-013-07) for a Performance Management Contract for Cabras 1&2 Steam Power Plant.

Guam Power Authority contracts the management, operations, and maintenance (O&M) of the Cabras Unit 1&2 Steam Power Plant under a Performance Management Contract (PMC) agreement. The current PMC contract with Taiwan Electrical and Mechanical Engineering Services (TEMES) expires on June 30, 2009. The Authority expects to announce the IFB from April 21 to 24, 2009 and close it on June 11, 2009. The bid documents will be available from April 21, 2009 to June 11, 2009, and can be obtain for a non-refundable fee of US\$500.00, from GPA's main office in Guam or download from its web site at <http://www.guampowerauthority.com/procurement/index.html>


The current PMC contract compensation structure includes:

- Fixed Management Fees: Annual management fees specified in the Contract.
- O&M Spending Payment: GPA reimburses on actual cost not to exceed the maximum spending limit for each contract year.
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Thank you for your kind consideration.

Sincerely,


JOAQUIN C. FLORES, P.E.
General Manager

Fax Confirmation Report

Date/Time : APR-22-2009 09:55AM WED
 Fax Number : 671 648 3165
 Fax Name : GPA PROCUREMENT
 Model Name : WorkCentre 4150

No.	Remote Station	2	StartTime	Duration	Page	Mode	Job Type	Result
001	6491818		04-22 09:54AM	00' 33	002/002	EC	HS	CP

Abbreviations:

HS: Host Send PL: Polled Local CP: Completed TS: Terminated by System
 HR: Host Receive PR: Polled Remote FA: Fail RP: Report G3: Group3
 WS: Waiting Send MS: Mailbox Save TU: Terminated by User EC: Error Correct MP: Mailbox Print



GUAM POWER AUTHORITY

ATURIDÁT ILEKTRESEDÁT GUAHAN
 P.O. BOX 2977 • AGANA, GUAM U.S.A. 96932-2977

FACSIMILE TRANSMITTAL COVER LETTER

Date: April 21, 2009

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From: Melissa C. Uncangco
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Subject: Solicitation - Re-Bid Multi-Step (IFB No. GPA-013-07 for Performance Management Contract for Cabras 1&2 Steam Power Plant)

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THANK YOU
 Number of pages: 2
 Sent by: Melissa C. Uncangco
 Date: 04/22/2009

Apr 23 09 07:46a
04/22/2009 09:55
APR-22-2009 09:55

TEMES INC
6/14/05
From: 671 648 3165

475-30
TEMES (GUAM)

P. 1
PAGE 01

Page: 1/2



GUAM POWER AUTHORITY

ATURIDÁT ILEKTRESEDÁT GUAHAN
P.O. BOX 2977 • AGANA, GUAM U.S.A. 96932-2977

FACSIMILE TRANSMITTAL COVER LETTER

Date: April 21, 2009

Please deliver the following to: TEMES INC.
Attn: Tsun-Ren Ho

T: 477-5327
F: 477-5328

From: Melissa C. Uncangco
Buyer II

Subject: Solicitation – Re-Bid Multi-Step (IFB No. GPA-013-07 for Performance Management Contract for Cabras 1&2 Steam Power Plant

Dear Mr. Ho:

The following page is a "Solicitation of Interest" sent to your good company, in hopes that TEMES INC. may participate in the above subject Multi-Step Bid.

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Kindly acknowledge receipt of the following by signing below and return fax to (671) 648-3165.

Received By: Tsun-Ren Ho T.R. Ho
Print Name Signature

Date: Apr 23 2009

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THANK YOU

Number of pages: 2

Sent by: Melissa C. Uncangco

Date: 04/22/2009



GUAM POWER AUTHORITY

ATURIDÅT ILEKTRESEDÅT GUAHAN
P.O.BOX 2977 • AGANA, GUAM U.S.A. 96932-2977

FACSIMILE TRANSMITTAL COVER LETTER

Date: April 21, 2009

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From: Melissa C. Uncangco
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THANK YOU

Number of pages: 2

Sent by: Melissa C. Uncangco

Date: 04/22/2009



GUAM POWER AUTHORITY

ATURIDÁT ILEKTRESEDÁT GUAHAN
P.O. BOX 2977 HAGATNA, GUAM U.S.A. 96932-2977

April 21, 2009

Tsun-Ren Ho
Branch Manager, Guam
Taiwan Electrical and Mechanical Engineering Services, Inc. (TEMES)
178 Cabras Highway
Piti, Guam 96915
Tel : 477-5327
Fax : 477-5328

Dear Mr. Ho:

The Guam Power Authority (GPA) solicits your participation in the Re-Bid (IFB No. GPA-013-07) for a Performance Management Contract for Cabras 1&2 Steam Power Plant.

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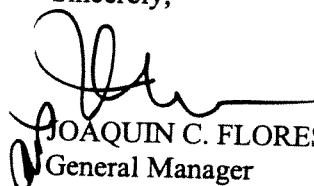
The current PMC contract compensation structure includes:

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If you have any further questions, please contact Jamie C. Pangelinan, Supply Management Administrator, at jpangelinan@gpagwa.com or via fax at (671) 648-3165. The Authority will post additional information on its web site at <http://www.guampowerauthority.com/procurement/index.html>.

Thank you for your kind consideration.

Sincerely,


JOAQUIN C. FLORES, P.E.
General Manager



GUAM POWER AUTHORITY

ATURIDÁT ILEKTRESEDÁT GUAHAN
P.O.BOX 2977 • AGANA, GUAM U.S.A. 96932-2977

FACSIMILE TRANSMITTAL COVER LETTER

Date: April 21, 2009

Please deliver the following to: Utilities Services Specialists, Inc. T: 648-0030
Attn: Bruce Fredrick F: 646-1628

From: Melissa C. Uncangco
Buyer II

Subject: Solicitation – Re-Bid Multi-Step (IFB No. GPA-013-07 for Performance Management Contract for Cabras 1&2 Steam Power Plant

Dear Mr. Fredrick:

The following page is a "Solicitation of Interest" sent to your good company, in hopes that USSI may participate in the above subject Multi-Step Bid.

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Be advised of the **KEY DATES**:

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Print Name Signature

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THANK YOU

Number of pages: 2
Sent by: Melissa C. Uncangco
Date: 04/22/2009



GUAM POWER AUTHORITY

ATURIDÁT ILEKTRESEDÁT GUAHAN
P.O. BOX 2977 HAGATNA, GUAM U.S.A. 96932-2977

April 21, 2009

Bruce Fredrick
President
Utilities Services Specialists, Inc.
201 Illipog Drive, Suite 202B
Tamuning, Guam 96913
Tel : 648-0030
Fax : 646-1628
E-mail : fredribt@ussicorp.com

Dear Mr. Fredrick:

The Guam Power Authority (GPA) solicits your participation in the Re-Bid (IFB No. GPA-013-07) for a Performance Management Contract for Cabras 1&2 Steam Power Plant.

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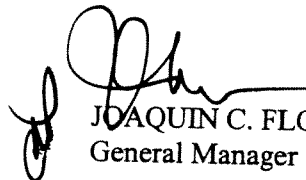
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Thank you for your kind consideration.

Sincerely,



JOAQUIN C. FLORES, P.E.
General Manager

Fax Confirmation Report

Date/Time : APR-22-2009 09:57AM WED
 Fax Number : 671 648 3165
 Fax Name : GPA PROCUREMENT
 Model Name : WorkCentre 4150

No.	Remote Station	StartTime	Duration	Page	Mode	Job Type	Result
001	6461628	04-22 09:56AM	00' 25	002/002	EC	HS	CP

Abbreviations:

HS: Host Send PL: Polled Local CP: Completed TS: Terminated by System
 HR: Host Receive PR: Polled Remote FA: Fail RP: Report G3: Group3
 WS: Waiting Send MS: Mailbox Save TU: Terminated by User EC: Error Correct MP: Mailbox Print



GUAM POWER AUTHORITY

ATURIDÄT ILEKTRESIADÄT GUAHAN
 P.O. BOX 2977 • AGANA, GUAM U.S.A. 96932-2977

FACSIMILE TRANSMITTAL COVER LETTER

Date: April 21, 2009

Please deliver the following to: Utilities Services Specialists, Inc. T: 648-0030
 Attn: Bruce Fredrick F: 648-1628

From: Melissa C. Uncangco
 Buyer II

Subject: Solicitation - Re-Bid Multi-Step (IFB No. GPA-013-07 for Performance Management Contract for Cabras 1&2 Steam Power Plant

Dear Mr. Fredrick:

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THANK YOU
 Number of pages: 2
 Sent by: Melissa C. Uncangco
 Date: 04/22/2009



GUAM POWER AUTHORITY

ATURIDĀT ILEKTRESEDĀT GUAHAN
P.O. BOX 2977 - AGANA, GUAM U.S.A. 96932-2977

FACSIMILE TRANSMITTAL COVER LETTER

Date: April 21, 2009

Please deliver the following to: McHale Performance
Attn: Patrick McHale

T: 425-883-2058
F: 425-881-8480
E-mail: pat.mchale@mchale.org

From: Melissa C. Uncangco
Buyer II

Subject: Solicitation – Re-Bid Multi-Step (IFB No. GPA-013-07 for Performance Management Contract for Cabras 1&2 Steam Power Plant

Dear Mr. McHale:

The following page is a "Solicitation of Interest" sent to your good company, in hopes that McHale Performance may participate in the above subject Multi-Step Bid.

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Kindly acknowledge receipt of the following by signing below and return fax to (671) 648-3165.

Received By: Patrick McHale PM McHale Date: 5/6/09
 Print Name Signature

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THANK YOU
Number of pages: 2
Sent by: Melissa C. Uncangco
Date: 04/22/2009

SUBJECT MULTI-STEP BID. MCHALE PERFORMANCE DOES NOT PROVIDE PERFORMANCE MANAGEMENT CONTRACT SERVICES.

*THANK YOU FOR THE OPPORTUNITY TO PARTICIPATE.
SINCERELY
Patrick M. McHale*



GUAM POWER AUTHORITY

ATURIDÁT ILEKTRESEDÁT GUAHAN
P.O.BOX 2977 • AGANA, GUAM U.S.A. 96932-2977

FACSIMILE TRANSMITTAL COVER LETTER

Date: April 21, 2009

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Attn: Patrick McHale

T: 425-883-2058
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E-mail: pat.mchale@mchale.org

From: Melissa C. Uncangco
Buyer II

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- **BID CLOSING DATE AND TIME: 2:00 P.M. (Guam Time), June 11, 2009.**

The Authority appreciates your time and looks forward to your participation.

Kindly acknowledge receipt of the following by signing below and return fax to (671) 648-3165.

Received By: _____ Date: _____
Print Name Signature

Confidentiality Notice: The information in this facsimile is intended for the named recipients **ONLY**. It may contain instructions requiring the immediate attention of the addressee. If you receive this facsimile in error, or if there is a transmission error, please notify us immediately.

THANK YOU

Number of pages: 2

Sent by: Melissa C. Uncangco

Date: 04/22/2009



GUAM POWER AUTHORITY

ATURIDÁT ILEKTRESEDÁT GUAHAN
P.O. BOX 2977 HAGATNA, GUAM U.S.A. 96932-2977

April 21, 2009

Patrick McHale
McHale Performance
17720 NE 65th Street, Suite 200
Redmond, WA 98052
Tel : 425-883-2058
Fax : 425-881-8480
E-mail : pat.mchale@mchale.org

Dear Mr. McHale:

The Guam Power Authority (GPA) solicits your participation in the Re-Bid (IFB No. GPA-013-07) for a Performance Management Contract for Cabras 1&2 Steam Power Plant.

Guam Power Authority contracts the management, operations, and maintenance (O&M) of the Cabras Unit 1&2 Steam Power Plant under a Performance Management Contract (PMC) agreement. The current PMC contract with Taiwan Electrical and Mechanical Engineering Services (TEMES) expires on June 30, 2009. The Authority expects to announce the IFB from April 21 to 24, 2009 and close it on June 11, 2009. The bid documents will be available from April 21, 2009 to June 11, 2009, and can be obtain for a non-refundable fee of US\$500.00, from GPA's main office in Guam or download from its web site at <http://www.guampowerauthority.com/procurement/index.html>

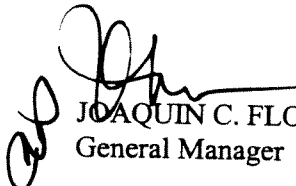
The current PMC contract compensation structure includes:

- Fixed Management Fees: Annual management fees specified in the Contract.
- O&M Spending Payment: GPA reimburses on actual cost not to exceed the maximum spending limit for each contract year.
- Performance Improvement Projects / Capital Improvement Projects Reimbursement
- Dynamic Incentive and Penalty Payments: GPA awards incentive payments for measured performance in excess of guaranteed performance improvements. GPA also penalizes for under achievement of guaranteed performance levels.

If you have any further questions, please contact Jamie C. Pangelinan, Supply Management Administrator, at jpangelinan@gpagwa.com or via fax at (671) 648-3165. The Authority will post additional information on its web site at <http://www.guampowerauthority.com/procurement/index.html>.

Thank you for your kind consideration.

Sincerely,


JOAQUIN C. FLORES, P.E.
General Manager

Fax Confirmation Report

Date/Time : APR-22-2009 10:09AM WED
 Fax Number : 671 648 3165
 Fax Name : GPA PROCUREMENT
 Model Name : WorkCentre 4150

No.	Remote Station	StartTime	Duration	Page	Mode	Job Type	Result
001	9505588,,14258818480	04-22 10:07AM	00' 39	002/002	EC	HS	CP

Abbreviations:

HS: Host Send PL: Polled Local CP: Completed TS: Terminated by System
 HR: Host Receive PR: Polled Remote FA: Fail RP: Report G3: Group3
 WS: Waiting Send MS: Mailbox Save TU: Terminated by User EC: Error Correct MP: Mailbox Print



GUAM POWER AUTHORITY

ATURIDÁT ILEKTRESEDÁT GUAHAN
 P.O. BOX 2977 - AGANA, GUAM U.S.A. 96932-2977

FACSIMILE TRANSMITTAL COVER LETTER

Date: April 21, 2009

Please deliver the following to: McHale Performance T: 425-883-2058
 Altn. Patrick McHale F: 425-881-8480
 E-mail: pat.mchale@mchale.org

From: Melissa C. Uncangco
 Buyer II

Subject: Solicitation – Re-Bid Multi-Step (IFB No. GPA-013-07 for Performance Management Contract for Cabras 1&2 Steam Power Plant

Dear Mr. McHale:

The following page is a "Solicitation of Interest" sent to your good company, in hopes that McHale Performance may participate in the above subject Multi-Step Bid.

Please note that a \$500.00 non-refundable fee is required prior to issuing the bid package.

Be advised of the **KEY DATES**:

- **MANDATORY PRE-BID CONFERENCE: 10:00 A.M. (Guam Time), May 06, 2009** in the GPA Engineering Conference Room, 2nd Floor.
- **BID CLOSING DATE AND TIME: 2:00 P.M. (Guam Time), June 11, 2009.**

The Authority appreciates your time and looks forward to your participation.

Kindly acknowledge receipt of the following by signing below and return fax to (671) 648-3165.

Received By: _____ Date: _____
 Print Name Signature

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THANK YOU
 Number of pages: 2
 Sent by: Melissa C. Uncangco
 Date: 04/22/2009



GUAM POWER AUTHORITY

ATURIDÁT ILEKTRESEDÁT GUAHAN
P.O.BOX 2977 • AGANA, GUAM U.S.A. 96932-2977

FACSIMILE TRANSMITTAL COVER LETTER

Date: April 21, 2009

Please deliver the following to: O&M Professional Services T: 425-961-4700
Attn: Glen Canavera F: 425-961-4646
E-mail: glen.canavera@naes.com

From: Melissa C. Uncangco
Buyer II

Subject: Solicitation – Re-Bid Multi-Step (IFB No. GPA-013-07 for Performance Management Contract for Cabras 1&2 Steam Power Plant)

Dear Mr. Canavera:

The following page is a "Solicitation of Interest" sent to your good company, in hopes that O&M/Professional Services may participate in the above subject Multi-Step Bid.

Please note that a \$500.00 non-refundable fee is required prior to issuing the bid package.

Be advised of the **KEY DATES**:

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THANK YOU

Number of pages: 2

Sent by: Melissa C. Uncangco

Date: 04/22/2009



GUAM POWER AUTHORITY

ATURIDÁT ILEKTRESEDÁT GUAHAN
P.O. BOX 2977 HAGATNA, GUAM U.S.A. 96932-2977

April 21, 2009

Glen Canavera
Manager, O&M/Professional Services
North American Energy Services
1180 NW Maple Street, Suite 200
Issaquah, WA 98027
Tel: (425) 961 4700
Fax: (425) 961 4646
Email: glen.canavera@naes.com

Dear Mr. Canavera:

The Guam Power Authority (GPA) solicits your participation in the Re-Bid (IFB No. GPA-013-07) for a Performance Management Contract for Cabras 1&2 Steam Power Plant.

Guam Power Authority contracts the management, operations, and maintenance (O&M) of the Cabras Unit 1&2 Steam Power Plant under a Performance Management Contract (PMC) agreement. The current PMC contract with Taiwan Electrical and Mechanical Engineering Services (TEMES) expires on June 30, 2009. The Authority expects to announce the IFB from April 21 to 24, 2009 and close it on June 11, 2009. The bid documents will be available from April 21, 2009 to June 11, 2009, and can be obtained for a non-refundable fee of US\$500.00, from GPA's main office in Guam or download from its web site at <http://www.guampowerauthority.com/procurement/index.html>

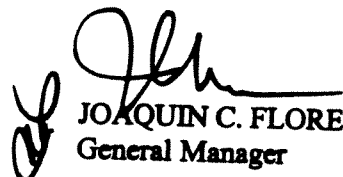
The current PMC contract compensation structure includes:

- Fixed Management Fees: Annual management fees specified in the Contract.
- O&M Spending Payment: GPA reimburses on actual cost not to exceed the maximum spending limit for each contract year.
- Performance Improvement Projects / Capital Improvement Projects Reimbursement
- Dynamic Incentive and Penalty Payments: GPA awards incentive payments for measured performance in excess of guaranteed performance improvements. GPA also penalizes for under achievement of guaranteed performance levels.

If you have any further questions, please contact Jamie C. Pangelinan, Supply Management Administrator, at jpangelinan@gpagwa.com or via fax at (671) 648-3165. The Authority will post additional information on its web site at <http://www.guampowerauthority.com/procurement/index.html>.

Thank you for your kind consideration.

Sincerely,


JOAQUIN C. FLORES, P.E.
General Manager



GUAM POWER AUTHORITY

ATURIDÁT ILEKTRESEDÁT GUAHAN
P.O. BOX 2977 HAGATNA, GUAM U.S.A. 96932-2977

April 21, 2009

Glen Canavera
Manager, O&M/Professional Services
North American Energy Services
1180 NW Maple Street, Suite 200
Issaquah, WA 98027
Tel: (425) 961 4700
Fax: (425) 961 4646
Email: glen.canavera@naes.com

Dear Mr. Wotruba:

The Guam Power Authority (GPA) solicits your participation in the Re-Bid (IFB No. GPA-013-07) for a Performance Management Contract for Cabras 1&2 Steam Power Plant.

Guam Power Authority contracts the management, operations, and maintenance (O&M) of the Cabras Unit 1&2 Steam Power Plant under a Performance Management Contract (PMC) agreement. The current PMC contract with Taiwan Electrical and Mechanical Engineering Services (TEMES) expires on June 30, 2009. The Authority expects to announce the IFB from April 21 to 24, 2009 and close it on June 11, 2009. The bid documents will be available from April 21, 2009 to June 11, 2009, and can be obtained for a non-refundable fee of US\$500.00, from GPA's main office in Guam or download from its web site at <http://www.guampowerauthority.com/procurement/index.html>

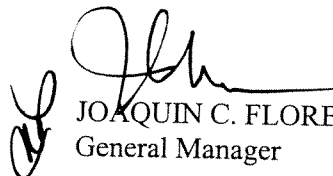
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Thank you for your kind consideration.

Sincerely,


JOAQUIN C. FLORES, P.E.
General Manager

Fax Confirmation Report

Date/Time : APR-22-2009 10:21AM WED
Fax Number : 671 648 3165
Fax Name : GPA PROCUREMENT
Model Name : WorkCentre 4150

No.	Remote Station	StartTime	Duration	Page	Mode	Job Type	Result
001	9505588,,14259614646	04-22 10:19AM	00' 39	002/002	EC	HS	CP

Abbreviations:

HS: Host Send
PL: Polled Local
HR: Host Receive
WS: Waiting Send
CP: Completed
FA: Fail
TU: Terminated by User
TS: Terminated by System
RP: Report
EC: Error Correct
G3: Group3
MP: Mailbox Print



GUAM POWER AUTHORITY

ATURIDÁT ILEKTRESEDÁT GUAHAN
P.O. BOX 2977 • AGANA, GUAM U.S.A. 96932-2977

FACSIMILE TRANSMITTAL COVER LETTER

Date: April 21, 2009

Please deliver the following to: O&M Professional Services
Attn: Glen Canavera
T: 425-961-4700
F: 425-961-4646
E-mail: glen.canavera@naes.com

From: Melissa C. Uncangco
Buyer II

Subject: Solicitation - Re-Bid Multi-Step (IFB No. GPA-013-07 for Performance Management Contract for Cabras 1&2 Steam Power Plant

Dear Mr. Canavera:

The following page is a "Solicitation of Interest" sent to your good company, in hopes that O&M/Professional Services may participate in the above subject Multi-Step Bid.

Please note that a \$500.00 non-refundable fee is required prior to issuing the bid package.

Be advised of the KEY DATES:

- MANDATORY PRE-BID CONFERENCE: 10:00 A.M. (Guam Time), May 06, 2009 in the GPA Engineering Conference Room, 2nd Floor.
- BID CLOSING DATE AND TIME: 2:00 P.M. (Guam Time), June 11, 2009.

The Authority appreciates your time and looks forward to your participation.

Kindly acknowledge receipt of the following by signing below and return fax to (671) 648-3165.

Received By: _____ Date: _____
Print Name Signature

Confidentiality Notice: The information in this facsimile is intended for the named recipients ONLY. It may contain instructions requiring the immediate attention of the addressee. If you receive this facsimile in error, or if there is a transmission error, please notify us immediately.

THANK YOU
Number of pages: 2
Sent by: Melissa C. Uncangco
Date: 04/22/2009



GUAM POWER AUTHORITY

ATURIDÁT ILEKTRESEDÁT GUAHAN
P.O.BOX 2977 • AGANA, GUAM U.S.A. 96932-2977

FACSIMILE TRANSMITTAL COVER LETTER

Date: April 21, 2009

Please deliver the following to: Marianas Energy Co. T: 477-3060
Attn: Rino T. Manzano F: 477-3154

From: Melissa C. Uncangco
Buyer II

Subject: Solicitation – Re-Bid Multi-Step (IFB No. GPA-013-07 for Performance
Management Contract for Cabras 1&2 Steam Power Plant

Dear Mr. Manzano:

The following page is a "Solicitation of Interest" sent to your good company, in hopes that Marianas Energy Co. may participate in the above subject Multi-Step Bid.

Please note that a \$500.00 non-refundable fee is required prior to issuing the bid package.

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- **MANDATORY PRE-BID CONFERENCE: 10:00 A.M. (Guam Time), May 06, 2009 in the GPA Engineering Conference Room, 2nd Floor.**
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Kindly acknowledge receipt of the following by signing below and return fax to (671) 648-3165.

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THANK YOU

Number of pages: 2
Sent by: Melissa C. Uncangco
Date: 04/22/2009



GUAM POWER AUTHORITY

ATURIDÁT ILEKTRESEDÁT GUAHAN
P.O. BOX 2977 HAGATNA, GUAM U.S.A. 96932-2977

April 21, 2009

Rino T. Manzano
General Manager
Marianas Energy Co.
180 Cabras Highway
Piti, Guam 96915
Tel: (671) 477-3060
Fax: (671) 477-3154
E-mail: rino.manzano@mecguam.com

Dear Mr. Manzano:

The Guam Power Authority (GPA) solicits your participation in the Re-Bid (IFB No. GPA-013-07) for a Performance Management Contract for Cabras 1&2 Steam Power Plant.

Guam Power Authority contracts the management, operations, and maintenance (O&M) of the Cabras Unit 1&2 Steam Power Plant under a Performance Management Contract (PMC) agreement. The current PMC contract with Taiwan Electrical and Mechanical Engineering Services (TEMES) expires on June 30, 2009. The Authority expects to announce the IFB from April 21 to 24, 2009 and close it on June 11, 2009. The bid documents will be available from April 21, 2009 to June 11, 2009, and can be obtained for a non-refundable fee of US\$500.00, from GPA's main office in Guam or download from its web site at <http://www.guampowerauthority.com/procurement/index.html>


The current PMC contract compensation structure includes:

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Thank you for your kind consideration.

Sincerely,


JOAQUIN C. FLORES, P.E.
General Manager

Fax Confirmation Report

Date/Time : APR-22-2009 10:22AM WED
 Fax Number : 671 648 3165
 Fax Name : GPA PROCUREMENT
 Model Name : WorkCentre 4150

Total Pages Scanned:		2					
No.	Remote Station	StartTime	Duration	Page	Mode	Job Type	Result
001	4773154	04-22 10:21AM	00' 24	002/002	EC	HS	CP

Abbreviations:

HS:Host Send PL:Polled Local CP:Completed TS:Terminated by System
 HR:Host Receive PR:Polled Remote FA:Fail RP:Report G3:Group3
 WS:Waiting Send MS:Mailbox Save TU:Terminated by User EC>Error Correct MP:Mailbox Print



GUAM POWER AUTHORITY

ATURIDÁT ILEKTRESEDÁT GUAHAN
 P.O.BOX 2977 • AGANA, GUAM U.S.A. 96932-2977

FACSIMILE TRANSMITTAL COVER LETTER

Date: April 21, 2009

Please deliver the following to: Marianas Energy Co. T: 477-3080
 Attn: Rino T. Manzano F: 477-3154

From: Melissa C. Uncangco
 Buyer II

Subject: Solicitation - Re-Bid Multi-Step (IFB No. GPA-013-07 for Performance
 Management Contract for Cabras 1&2 Steam Power Plant

Dear Mr. Manzano:

The following page is a "Solicitation of Interest" sent to your good company, in hopes that Marianas Energy Co. may participate in the above subject Multi-Step Bid.

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Be advised of the KEY DATES:

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THANK YOU

Number of pages: 2
 Sent by: Melissa C. Uncangco
 Date: 04/22/2009



GUAM POWER AUTHORITY

ATURIDÅT ILEKTRESEDÅT GUAHAN
P.O.BOX 2977 • AGANA, GUAM U.S.A. 96932-2977

FACSIMILE TRANSMITTAL COVER LETTER

Date: April 21, 2009

Please deliver the following to: General Power Corporation
Attn: George H. Starke, Jr.
T: 301-946-5391
F: 301-942-9134
E-mail: info@gpcenergy.com

From: Melissa C. Uncangco
Buyer II

Subject: Solicitation – Re-Bid Multi-Step (IFB No. GPA-013-07 for Performance Management Contract for Cabras 1&2 Steam Power Plant

Dear Mr. Starke:

The following page is a "Solicitation of Interest" sent to your good company, in hopes that General Power Corporation may participate in the above subject Multi-Step Bid.

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Be advised of the **KEY DATES**:

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Print Name Signature

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THANK YOU

Number of pages: 2

Sent by: Melissa C. Uncangco

Date: 04/22/2009



GUAM POWER AUTHORITY

ATURIDÁT ILEKTRESEDÁT GUAHAN
P.O. BOX 2977 HAGATNA, GUAM U.S.A. 96932-2977

April 21, 2009

George H. Starke, Jr.
President
General Power Corporation
P.O. Box 4404
Silver Spring, MD 20914-4404
Phone: (301) 946-5391
Fax: (301) 942-9134
E-mail: info@gpcenergy.com

Dear Mr. Starke:

The Guam Power Authority (GPA) solicits your participation in the Re-Bid (IFB No. GPA-013-07) for a Performance Management Contract for Cabras 1&2 Steam Power Plant.

Guam Power Authority contracts the management, operations, and maintenance (O&M) of the Cabras Unit 1&2 Steam Power Plant under a Performance Management Contract (PMC) agreement. The current PMC contract with Taiwan Electrical and Mechanical Engineering Services (TEMES) expires on June 30, 2009. The Authority expects to announce the IFB from April 21 to 24, 2009 and close it on June 11, 2009. The bid documents will be available from April 21, 2009 to June 11, 2009, and can be obtained for a non-refundable fee of US\$500.00, from GPA's main office in Guam or download from its web site at <http://www.guampowerauthority.com/procurement/index.html>

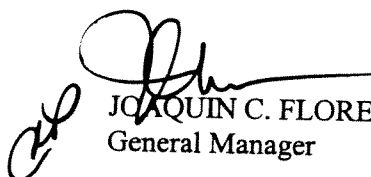
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Thank you for your kind consideration.

Sincerely,


JOAQUIN C. FLORES, P.E.
General Manager

Fax Confirmation Report

Date/Time : APR-22-2009 10:29AM WED
Fax Number : 671 648 3165
Fax Name : GPA PROCUREMENT
Model Name : WorkCentre 4150

No.	Remote Station	StartTime	Duration	Page	Mode	Job Type	Result
001	9505588,,13019429134	04-22 10:27AM	00' 44	002/002	EC	HS	CP

Abbreviations:

HS: Host Send PL: Polled Local CP: Completed TS: Terminated by System
HR: Host Receive PR: Polled Remote FA: Fail RP: Report G3: Group3
WS: Waiting Send MS: Mailbox Save TU: Terminated by User EC: Error Correct MP: Mailbox Print



GUAM POWER AUTHORITY

ATURIDÁT ILEKTRESEDÁT GUAHAN
P.O. BOX 2977 • AGANA, GUAM U.S.A. 96932-2977

FACSIMILE TRANSMITTAL COVER LETTER

Date: April 21, 2009

Please deliver the following to: General Power Corporation T: 301-946-6391
Attn: George H. Starke, Jr. F: 301-942-9134
E-mail: info@gpcenergy.com

From: Melissa C. Uncangco
Buyer II

Subject: Solicitation - Re-Bid Multi-Step (IFB No. GPA-013-07 for Performance Management Contract for Cabras 1&2 Steam Power Plant)

Dear Mr. Starke:

The following page is a "Solicitation of Interest" sent to your good company, in hopes that General Power Corporation may participate in the above subject Multi-Step Bid.

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Print Name Signature

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THANK YOU

Number of pages: 2
Sent by: Melissa C. Uncangco
Date: 04/22/2009

Fax from : 671 648 3165



GUAM POWER AUTHORITY

ATURIDÁT ILEKTRESEDÁT GUAHAN
P.O. BOX 2977 • AGANA, GUAM U.S.A. 96932-2977

FACSIMILE TRANSMITTAL COVER LETTER

Date: April 21, 2009

Please deliver the following to: Pruvient Energy Guam, Inc. T: 647-8265
Attn: Mike Alvarez F: 649-6629

From: Melissa C. Uncangco
Buyer II

Subject: Solicitation – Re-Bid Multi-Step (IFB No. GPA-013-07 for Performance
Management Contract for Cabras 1&2 Steam Power Plant

Dear Mr. Alvarez:

The following page is a "Solicitation of Interest" sent to your good company, in hopes that Pruvient Energy Guam, Inc. may participate in the above subject Multi-Step Bid.

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Be advised of the KEY DATES:

- MANDATORY PRE-BID CONFERENCE: 10:00 A.M. (Guam Time), May 06, 2009 in the GPA Engineering Conference Room, 2nd Floor.
- BID CLOSING DATE AND TIME: 2:00 P.M. (Guam Time), June 11, 2009.

The Authority appreciates your time and looks forward to your participation.

Kindly acknowledge receipt of the following by signing below and return fax to (671) 648-3165.

Received By: Michael Alvarez Michael Alvarez Date: 04-23-09
Print Name Signature

Confidentiality Notice: The information in this facsimile is intended for the named recipients ONLY. It may contain instructions requiring the immediate attention of the addressee. If you receive this facsimile in error, or if there is a transmission error, please notify us immediately.

THANK YOU

Number of pages: 2
Sent by: Melissa C. Uncangco
Date: 04/22/2009



GUAM POWER AUTHORITY

ATURIDÁT ILEKTRESEDÁT GUAHAN
P.O.BOX 2977 • AGANA, GUAM U.S.A. 96932-2977

FACSIMILE TRANSMITTAL COVER LETTER

Date: April 21, 2009

Please deliver the following to: Pruvient Energy Guam, Inc. T: 647-8265
Attn: Mike Alvarez F: 649-6629

From: Melissa C. Uncangco
Buyer II

Subject: Solicitation – Re-Bid Multi-Step (IFB No. GPA-013-07 for Performance
Management Contract for Cabras 1&2 Steam Power Plant

Dear Mr. Alvarez:

The following page is a "Solicitation of Interest" sent to your good company, in hopes that Pruvient Energy Guam, Inc. may participate in the above subject Multi-Step Bid.

Please note that a \$500.00 non-refundable fee is required prior to issuing the bid package.

Be advised of the **KEY DATES**:

- **MANDATORY PRE-BID CONFERENCE: 10:00 A.M. (Guam Time), May 06, 2009 in the GPA Engineering Conference Room, 2nd Floor.**
- **BID CLOSING DATE AND TIME: 2:00 P.M. (Guam Time), June 11, 2009.**

The Authority appreciates your time and looks forward to your participation.

Kindly acknowledge receipt of the following by signing below and return fax to (671) 648-3165.

Received By: _____ Date: _____
Print Name Signature

Confidentiality Notice: The information in this facsimile is intended for the named recipients **ONLY**. It may contain instructions requiring the immediate attention of the addressee. If you receive this facsimile in error, or if there is a transmission error, please notify us immediately.

THANK YOU

Number of pages: 2
Sent by: Melissa C. Uncangco
Date: 04/22/2009



GUAM POWER AUTHORITY

ATURIDÁT ILEKTRESEDÁT GUAHAN
P.O. BOX 2977 HAGATNA, GUAM U.S.A. 96932-2977

April 21, 2009

Michael Alvarez
General Manager
Pruvient Energy Guam, Inc.
P.O. Box 21029
Barrigada, Guam 96921
T: 647-8265
F: 649-6629

Dear Mr. Alvarez:

The Guam Power Authority (GPA) solicits your participation in the Re-Bid (IFB No. GPA-013-07) for a Performance Management Contract for Cabras 1&2 Steam Power Plant.

Guam Power Authority contracts the management, operations, and maintenance (O&M) of the Cabras Unit 1&2 Steam Power Plant under a Performance Management Contract (PMC) agreement. The current PMC contract with Taiwan Electrical and Mechanical Engineering Services (TEMES) expires on June 30, 2009. The Authority expects to announce the IFB from April 21 to 24, 2009 and close it on June 11, 2009. The bid documents will be available from April 21, 2009 to June 11, 2009, and can be obtained for a non-refundable fee of US\$500.00, from GPA's main office in Guam or download from its web site at <http://www.guampowerauthority.com/procurement/index.html>


The current PMC contract compensation structure includes:

- Fixed Management Fees: Annual management fees specified in the Contract.
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If you have any further questions, please contact Jamie C. Pangelinan, Supply Management Administrator, at jpangelinan@gpagwa.com or via fax at (671) 648-3165. The Authority will post additional information on its web site at <http://www.guampowerauthority.com/procurement/index.html>.

Thank you for your kind consideration.

Sincerely,


JOAQUIN C. FLORES, P.E.
General Manager

Fax Confirmation Report

Date/Time : APR-22-2009 10:56AM WED
 Fax Number : 671 648 3165
 Fax Name : GPA PROCUREMENT
 Model Name : WorkCentre 4150

No.	Remote Station	StartTime	Duration	Page	Mode	Job Type	Result
001	6716496629	04-22 10:55AM	00' 27	002/002	EC	HS	CP

Abbreviations:

HS:Host Send PL:Polled Local CP:Completed TS:Terminated by System
 HR:Host Receive PR:Polled Remote FA:Fail RP:Report G3:Group3
 WS:Waiting Send MS:Mailbox Save TU:Terminated by User EC:Error Correct MP:Mailbox Print



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GUAM POWER AUTHORITY

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P.O.BOX 2977 • AGANA, GUAM U.S.A. 96932-2977

FACSIMILE TRANSMITTAL COVER LETTER

Date: April 21, 2009

Please deliver the following to: Fluor Australia Pty. Ltd.

T: 61-3-9094-5600

F: 61-3-9094-5699

E-mail: om@fluor.com

From: Melissa C. Uncangco
Buyer II

Subject: Solicitation – Re-Bid Multi-Step (IFB No. GPA-013-07 for Performance Management Contract for Cabras 1&2 Steam Power Plant

Dear Sir or Madam:

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Number of pages: 2

Sent by: Melissa C. Uncangco

Date: 04/22/2009



GUAM POWER AUTHORITY

ATURIDÁT ILEKTRESEDÁT GUAHAN
P.O. BOX 2977 HAGATNA, GUAM U.S.A. 96932-2977

April 21, 2009

Fluor Australia Pty. Ltd.
GPO Box 1320
Melbourne VIC 3001
Australia
Tel: 61.3.9094.5600
Fax: 61.3.9094.5699
om@fluor.com

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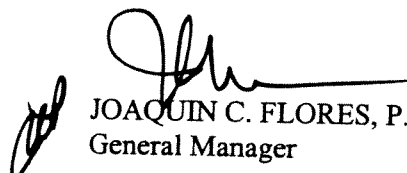
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Thank you for your kind consideration.

Sincerely,


JOAQUIN C. FLORES, P.E.
General Manager

Fax Confirmation Report

Date/Time : APR-22-2009 11:27AM WED
Fax Number : 671 648 3165
Fax Name : GPA PROCUREMENT
Model Name : WorkCentre 4150

No.	Remote Station	StartTime	Duration	Page	Mode	Job Type	Result
001	9505588,,,6139094569	04-22 11:25AM	00' 52	002/002	EC	HS	CP

Abbreviations:

HS: Host Send PL: Polled Local CP: Completed TS: Terminated by System
HR: Host Receive PR: Polled Remote FA: Fail RP: Report G3: Group3
WS: Waiting Send MS: Mailbox Save TU: Terminated by User EC: Error Correct MP: Mailbox Print



GUAM POWER AUTHORITY

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E-mail: om@fluor.com

From: Melissa C. Uncangco
Buyer II

Subject: Solicitation - Re-Bid Multi-Step (IFB No. GPA-013-07 for Performance Management Contract for Cabras 1&2 Steam Power Plant

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Number of pages: 2
Sent by: Melissa C. Uncangco
Date: 04/22/2009

Fax Confirmation Report

Date/Time : APR-22-2009 10:50AM WED
 Fax Number : 671 648 3165
 Fax Name : GPA PROCUREMENT
 Model Name : WorkCentre 4150

No.	Remote Station	StartTime	Duration	Page	Mode	Job Type	Result
001	9505588,,,6139094569	04-22 10:49AM	00' 42	002/002	EC	HS	CP

Abbreviations:

HS: Host Send PL: Polled Local CP: Completed TS: Terminated by System
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From: Melissa C. Uncangco
 Buyer II

Subject: Solicitation - Re-Bid Multi-Step (IFB No. GPA-013-07 for Performance Management Contract for Cabras 1&2 Steam Power Plant)

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GUAM POWER AUTHORITY

ATURIDÅT ILEKTRESEDÅT GUAHAN
P.O.BOX 2977 • AGANA, GUAM U.S.A. 96932-2977

FACSIMILE TRANSMITTAL COVER LETTER

Date: April 21, 2009

Please deliver the following to: General Electric
Attn: Venkat Kannan
T: +60 3 2176 1819
F: +60 3 2070 4481
E-mail: venkat.kannan@ge.com

From: Melissa C. Uncangco
Buyer II

Subject: Solicitation – Re-Bid Multi-Step (IFB No. GPA-013-07 for Performance Management Contract for Cabras 1&2 Steam Power Plant

Dear Mr. Kannan:

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GUAM POWER AUTHORITY

ATURIDÁT ILEKTRESEDÁT GUAHAN
P.O. BOX 2977 HAGATNA, GUAM U.S.A. 96932-2977

April 21, 2009

Venkat Kannan
General Electric
Level 50, Tower 2 Petronas Twin Towers
Kuala Lumpur City, Centre
50088 Lumpur (Malaysia)
Tel: +60 3 2176 1819
Fax: +60 3 2070 4481
venkat.kannan@ge.com

Dear Mr. Kannan:

The Guam Power Authority (GPA) solicits your participation in the Re-Bid (IFB No. GPA-013-07) for a Performance Management Contract for Cabras 1&2 Steam Power Plant.

Guam Power Authority contracts the management, operations, and maintenance (O&M) of the Cabras Unit 1&2 Steam Power Plant under a Performance Management Contract (PMC) agreement. The current PMC contract with Taiwan Electrical and Mechanical Engineering Services (TEMES) expires on June 30, 2009. The Authority expects to announce the IFB from April 21 to 24, 2009 and close it on June 11, 2009. The bid documents will be available from April 21, 2009 to June 11, 2009, and can be obtained for a non-refundable fee of US\$500.00, from GPA's main office in Guam or download from its web site at <http://www.guampowerauthority.com/procurement/index.html>

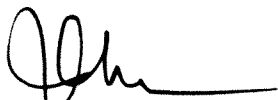
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Sincerely,


JOAQUIN C. FLORES, P.E.
General Manager

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Date/Time : APR-22-2009 11:23AM WED
Fax Number : 671 648 3165
Fax Name : GPA PROCUREMENT
Model Name : WorkCentre 4150

No.	Remote Station	StartTime	Duration	Page	Mode	Job Type	Result
001	9505588,,,6032070448	04-22 11:21AM	00'53	002/002	EC	HS	CP

Abbreviations:

HS: Host Send PL: Polled Local CP: Completed TS: Terminated by System
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P.O.BOX 2977 • AGANA, GUAM U.S.A. 96932-2977

FACSIMILE TRANSMITTAL COVER LETTER

Date: April 21, 2009

Please deliver the following to: Foster Wheeler North America Corp. T: 908-730-4422
Attn: Mike Quandt F: 908-730-5315
E-mail: mike_quandt@fwc.com

From: Melissa C. Uncangco
Buyer II

Subject: Solicitation – Re-Bid Multi-Step (IFB No. GPA-013-07 for Performance
Management Contract for Cabras 1&2 Steam Power Plant

Dear Mr. Quandt:

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GUAM POWER AUTHORITY

ATURIDÁT ILEKTRESEDÁT GUAHAN
P.O. BOX 2977 HAGATNA, GUAM U.S.A. 96932-2977

April 21, 2009

Mike Quandt
Foster Wheeler North America Corp.
Corporate Headquarters
Clinton, New Jersey 08809-400
Perryville Corporate Park0
Phone: 908-730-4422
Fax: 908-730-5315
Email: mike_quandt@fwc.com

Dear Mr. Quandt:

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General Manager

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Fax Name : GPA PROCUREMENT
Model Name : WorkCentre 4150

No.	Remote Station	StartTime	Duration	Page	Mode	Job Type	Result
001	9505588,,19087305315	04-22 11:23AM	01' 27	002/002	EC	HS	CP

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Date: 04/22/2009



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P.O.BOX 2977 • AGANA, GUAM U.S.A. 96932-2977

FACSIMILE TRANSMITTAL COVER LETTER

Date: April 21, 2009

Please deliver the following to: ALSTOM
Attn: Thomas Schmitz
T: 60-3-2055-6068
F: 60-3-2055-6029

From: Melissa C. Uncangco
Buyer II

Subject: Solicitation – Re-Bid Multi-Step (IFB No. GPA-013-07 for Performance Management Contract for Cabras 1&2 Steam Power Plant

Dear Mr. Schmitz:

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- **MANDATORY PRE-BID CONFERENCE: 10:00 A.M. (Guam Time), May 06, 2009 in the GPA Engineering Conference Room, 2nd Floor.**
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The Authority appreciates your time and looks forward to your participation.

Kindly acknowledge receipt of the following by signing below and return fax to (671) 648-3165.

Received By: _____ Date: _____
Print Name Signature

Confidentiality Notice: The information in this facsimile is intended for the named recipients **ONLY**. It may contain instructions requiring the immediate attention of the addressee. If you receive this facsimile in error, or if there is a transmission error, please notify us immediately.

THANK YOU

Number of pages: 2
Sent by: Melissa C. Uncangco
Date: 04/22/2009



GUAM POWER AUTHORITY

ATURIDÁT ILEKTRESEDÁT GUAHAN
P.O. BOX 2977 HAGATNA, GUAM U.S.A. 96932-2977

April 21, 2009

Thomas Schmitz
ALSTOM
20 Floor Wisma Genting
28 Jalan Sultan Ismail
50250 Kuala Lumpur, Singapore
Tel: 60-3-2055 6068
Fax: 60-3-2055 6029

Dear Mr. Schmitz:

The Guam Power Authority (GPA) solicits your participation in the Re-Bid (IFB No. GPA-013-07) for a Performance Management Contract for Cabras 1&2 Steam Power Plant.

Guam Power Authority contracts the management, operations, and maintenance (O&M) of the Cabras Unit 1&2 Steam Power Plant under a Performance Management Contract (PMC) agreement. The current PMC contract with Taiwan Electrical and Mechanical Engineering Services (TEMES) expires on June 30, 2009. The Authority expects to announce the IFB from April 21 to 24, 2009 and close it on June 11, 2009. The bid documents will be available from April 21, 2009 to June 11, 2009, and can be obtained for a non-refundable fee of US\$500.00, from GPA's main office in Guam or download from its web site at <http://www.guampowerauthority.com/procurement/index.html>

The current PMC contract compensation structure includes:

- Fixed Management Fees: Annual management fees specified in the Contract.
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- Performance Improvement Projects / Capital Improvement Projects Reimbursement
- Dynamic Incentive and Penalty Payments: GPA awards incentive payments for measured performance in excess of guaranteed performance improvements. GPA also penalizes for under achievement of guaranteed performance levels.

If you have any further questions, please contact Jamie C. Pangelinan, Supply Management Administrator, at jpangelinan@gpagwa.com or via fax at (671) 648-3165. The Authority will post additional information on its web site at <http://www.guampowerauthority.com/procurement/index.html>.

Thank you for your kind consideration.

Sincerely,

JOAQUIN C. FLORES, P.E.
General Manager

Fax Confirmation Report

Date/Time : APR-22-2009 10:52AM WED
Fax Number : 671 648 3165
Fax Name : GPA PROCUREMENT
Model Name : WorkCentre 4150

No.	Remote Station	2	StartTime	Duration	Page	Mode	Job Type	Result
001	ASIA PACIFIC SDN BHD		04-22 10:51AM	00' 43	002/002	EC	HS	CP

Abbreviations:

HS: Host Send PL: Polled Local CP: Completed TS: Terminated by System
HR: Host Receive PR: Polled Remote FA: Fail RP: Report G3: Group3
WS: Waiting Send MS: Mailbox Save TU: Terminated by User EC: Error Correct MP: Mailbox Print



GUAM POWER AUTHORITY

ATURIDÁT ILEKTRESEDÁT GUAHAN
P.O. BOX 2977 • AGANA, GUAM U.S.A. 96932-2977

FACSIMILE TRANSMITTAL COVER LETTER

Date: April 21, 2009

Please deliver the following to: ALSTOM
Attn: Thomas Schmitz
T: 60-3-2055-6068
F: 60-3-2055-6029

From: Melissa C. Uncangco
Buyer II

Subject: Solicitation - Re-Bid Multi-Step (IFB No. GPA-013-07 for Performance Management Contract for Cabras 1&2 Steam Power Plant)

Dear Mr. Schmitz:

The following page is a "Solicitation of Interest" sent to your good company, in hopes that ALSTOM may participate in the above subject Multi-Step Bid.

Please note that a \$500.00 non-refundable fee is required prior to issuing the bid package.

Be advised of the KEY DATES:

- MANDATORY PRE-BID CONFERENCE: 10:00 A.M. (Guam Time), May 06, 2009 in the GPA Engineering Conference Room, 2nd Floor.
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The Authority appreciates your time and looks forward to your participation.

Kindly acknowledge receipt of the following by signing below and return fax to (671) 648-3165.

Received By: _____ Date: _____
Print Name Signature

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THANK YOU
Number of pages: 2
Sent by: Melissa C. Uncangco
Date: 04/22/2009



GUAM POWER AUTHORITY

ATURIDÅT ILEKTRESEDÅT GUAHAN
P.O.BOX 2977 • AGANA, GUAM U.S.A. 96932-2977

FACSIMILE TRANSMITTAL COVER LETTER

Date: April 21, 2009

Please deliver the following to: Burmeister & Wain

T: 45 48140022

F: 45 48140150

From: Melissa C. Uncangco
Buyer II

Subject: Solicitation – Re-Bid Multi-Step (IFB No. GPA-013-07 for Performance Management Contract for Cabras 1&2 Steam Power Plant

Dear Sir or Madam:

The following page is a "Solicitation of Interest" sent to your good company, in hopes that Burmeister & Wain may participate in the above subject Multi-Step Bid.

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Be advised of the **KEY DATES**:

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THANK YOU

Number of pages: 2

Sent by: Melissa C. Uncangco

Date: 04/22/2009



GUAM POWER AUTHORITY

ATURIDÁT ILEKTRESEDÁT GUAHAN
P.O. BOX 2977 HAGATNA, GUAM U.S.A. 96932-2977

April 21, 2009

Burmeister & Wain
Gydevang 35, P.O. Box 235
DK-3450 Allerod, Denmark
Tel: 45 48140022
Fax: 45 48140150
E-mail: bwsc@bwsc.dk

Dear Sir or Madam:

The Guam Power Authority (GPA) solicits your participation in the Re-Bid (IFB No. GPA-013-07) for a Performance Management Contract for Cabras 1&2 Steam Power Plant.

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Thank you for your kind consideration.

Sincerely,


JOAQUIN C. FLORES, P.E.
General Manager

Fax Confirmation Report

Date/Time : APR-22-2009 11:30AM WED
Fax Number : 671 648 3165
Fax Name : GPA PROCUREMENT
Model Name : WorkCentre 4150

No.	Remote Station	StartTime	Duration	Page	Mode	Job Type	Result
001	9505588,,,4548140150	04-22 11:29AM	00'56	002/002	EC	HS	CP

Abbreviations:

HS: Host Send PL: Polled Local CP: Completed TS: Terminated by System
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WS: Waiting Send MS: Mailbox Save TU: Terminated by User EC: Error Correct MP: Mailbox Print



GUAM POWER AUTHORITY

ATURIDÁT ILEKTRESEDÁT GUAHAN
P.O. BOX 2977 • AGANA, GUAM U.S.A. 96932-2977

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THANK YOU

Number of pages: 2
Sent by: Melissa C. Uncangco
Date: 04/22/2009



GUAM POWER

ATURIDÁT ILEKTR
P.O. BOX 2977 HAGATNA

Mailed Y

April

Juan Rodriguez
Business Manager
O&M Energy S.A.
Parque Empresarial La Finca
Paseo del Club Deportivo, 1
28223 Pozuelo de Alarcon
Madrid, Spain

Dear Mr. Rodriguez:

The Guam Power Authority (GPA) solicits your participation in the Re-Bid (IFB No. GPA-013-07) for a Performance Management Contract for Cabras 1&2 Steam Power Plant.

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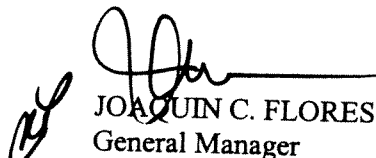
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Thank you for your kind consideration.

Sincerely,


JOAQUIN C. FLORES, P.E.
General Manager



GUAM POWER AUTHORITY

ATURIDÁT ILEKTRESEDÁT GUAHAN
P.O. BOX 2977 HAGATNA, GUAM U.S.A. 96932-2977

April 21, 2009

Headquarters
AES Corporation
4300 Wilson Boulevard
11th Floor
Arlington, VA 22203

Dear Sir or Madam:

The Guam Power Authority (GPA) solicits your participation in the Re-Bid (IFB No. GPA-013-07) for a Performance Management Contract for Cabras 1&2 Steam Power Plant.

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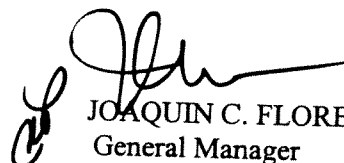
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Thank you for your kind consideration.

Sincerely,


JOAQUIN C. FLORES, P.E.
General Manager



GUAM POWER AUTHORITY

ATURIDÁT ILEKTRESEDÁT GUAHAN
P.O. BOX 2977 HAGATNA, GUAM U.S.A. 96932-2977

April 21, 2009

Duke Energy Generation Services
139 East Fourth Street
Cincinnati, Ohio 45202

Dear Sir or Madam:

The Guam Power Authority (GPA) solicits your participation in the Re-Bid (IFB No. GPA-013-07) for a Performance Management Contract for Cabras 1&2 Steam Power Plant.

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General Manager



GUAM POWER AUTHORITY

ATURIDÁT ILEKTRESEDÁT GUAHAN
P.O. BOX 2977 HAGATNA, GUAM U.S.A. 96932-2977

April 21, 2009

Hawaiian Electric Industries, Inc.
P.O. Box 730
Honolulu, HI 96808-0730

Dear Sir or Madam:

The Guam Power Authority (GPA) solicits your participation in the Re-Bid (IFB No. GPA-013-07) for a Performance Management Contract for Cabras 1&2 Steam Power Plant.

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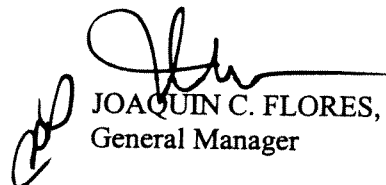
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