

August 8, 2014

Mayor Dale E. Alvarez
Municipality of Santa Rita

Dear Mayor Alvarez:

In planning and performing our audit of the financial statements of the Mayors' Council of Guam Non-Appropriated Funds (the Fund) as of and for the year ended September 30, 2013 (on which we have issued our report dated August 8, 2014), in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States, we considered the Fund's internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Fund's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the Fund's internal control over financial reporting.

Our consideration of internal control over financial reporting was for the limited purpose described in the preceding paragraph and was not designed to identify all deficiencies in internal control over financial reporting that might be significant deficiencies or material weaknesses and therefore, material weaknesses or significant deficiencies may exist that were not identified. However, in connection with our audit, we identified, and included in the attached Appendix I, deficiencies related to the Santa Rita Mayor's Office Non-Appropriated Fund's internal control over financial reporting as of September 30, 2013 that we wish to bring to your attention.

The definition of a deficiency is also set forth in the attached Appendix I.

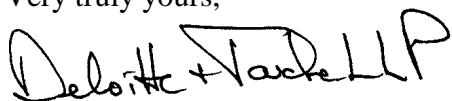
A description of the responsibility of management for establishing and maintaining internal control over financial reporting and of the objectives of and inherent limitations of internal control over financial reporting, is set forth in the attached Appendix II and should be read in conjunction with this report.

This report is intended solely for the information and use of the Mayors' Council of Guam, management, others within the organization and the Office of Public Accountability – Guam, and is not intended to be and should not be used by anyone other than these specified parties. However, this report is also a matter of public record.

We will be pleased to discuss the attached comments with you and, if desired, to assist you in implementing any of the suggestions.

We wish to thank the staff and management of the Santa Rita Mayor's Office for their cooperation and assistance during the course of this engagement.

Very truly yours,

A handwritten signature in black ink that reads "Deloitte + Touche LLP". The signature is written in a cursive, stylized font.

SECTION I – DEFICIENCIES

We identified, and have included below, deficiencies involving the Santa Rita Mayor’s Office Non-Appropriated Fund’s internal control over financial reporting as of September 30, 2013 that we wish to bring to your attention:

1. Compliance with Applicable Procurement Rules and Regulations

The following disbursements were not supported by comparative prices:

<u>Check#</u>	<u>Amount</u>	<u>Description</u>
747	\$ 540	Supplies and materials
1053	518	Food and catering
1121	<u>1,974</u>	Repairs and maintenance
	\$ <u>3,032</u>	

Disbursements from non-appropriated funds (NAF) were not subjected to procurement procedures due to the absence of formal procurement rules and regulations governing NAF. The Mayors’ Council of Guam has established a Task Force to research and clarify procurement regulations applicable to NAF. Currently, the Task Force is in the process of developing a uniform procurement policy.

We recommend the Santa Rita Mayor’s Office continue to coordinate with the Mayors’ Council of Guam in its initiative to develop a procurement policy governing NAF that will be consistently and uniformly used by all the nineteen districts.

2. Non-Profit Organization Monitoring

A formal process to monitor non-profit organizations utilizing the Santa Rita Mayor’s Office facilities is not in place.

We recommend that the Santa Rita’s Mayor’s Office determine whether non-profit organizations utilizing its facilities are in compliance with Department of Revenue and Taxation filings.

3. Receipts

Of 5 receipt transactions examined, the following were noted:

- a. A \$508 item (deposit dated 10/1/2013) was deposited 15 days after receipt date.

We recommend that collections be timely deposited.

- b. Receipts were not issued for 3 items (deposits dated 2/19/13 for \$3,500, 5/7/13 for \$3,000 and 8/14/13 for \$5,000).

We recommend that receipts be issued for all funds received, regardless of activity or amount. In the event that this process becomes impracticable, we recommend that a cash receipts log or an equivalent record be maintained to track funds received. The log/record should contain information as to the date, source, nature and amount of the funds received.

SECTION I – DEFICIENCIES, CONTINUED

4. Receipts Monitoring

Instances of receipts (receipt #s 724056 to 724061) pulled out of receipt books were noted.

We recommend that receipt books be reviewed periodically (i.e. weekly) for missing receipts.

5. Disbursements

The following were noted of 5 disbursements aggregating \$10,282 tested:

- a. Travel authorizations and trip reports for a \$5,250 disbursement (check #1021) for the per diem of 5 individuals were not provided.

We recommend that travel related disbursements be supported by travel authorizations and trip reports.

- b. One \$2,000 humanitarian assistance loan disbursement (check #903) was supported by a letter promising to repay the Santa Rita Mayor's Office; however, no other documents were noted. Procedures performed by the Santa Rita Mayor's Office to verify the nature (i.e. obtaining relevant documents such as doctor referral, trip itinerary, etc.) of the assistance were not evident.

We recommend the Santa Rita Mayor's Office revisit its verification procedures over humanitarian disbursements.

SECTION II – DEFINITIONS

Because of the inherent limitations of internal control over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may not be prevented or detected on a timely basis. Also, projections of any evaluation of the effectiveness of the internal control over financial reporting to future periods are subject to the risk that the controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

The definition of a deficiency is as follows:

A *deficiency* in internal control over financial reporting exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A deficiency in design exists when (a) a control necessary to meet the control objective is missing or (b) an existing control is not properly designed so that, even if the control operates as designed, the control objective would not be met. A deficiency in operation exists when (a) a properly designed control does not operate as designed, or (b) the person performing the control does not possess the necessary authority or competence to perform the control effectively.

MANAGEMENT'S RESPONSIBILITY FOR, AND THE OBJECTIVES AND LIMITATIONS OF, INTERNAL CONTROL OVER FINANCIAL REPORTING

The following comments concerning management's responsibility for internal control over financial reporting and the objectives and inherent limitations of internal control over financial reporting are adapted from auditing standards generally accepted in the United States of America.

Management's Responsibility

Management is responsible for the overall accuracy of the financial statements and their conformity with accounting principles used to prepare the financial statements. In this regard, management is also responsible for establishing and maintaining effective internal control over financial reporting.

Objectives of Internal Control over Financial Reporting

Internal control over financial reporting is a process affected by those charged with governance, management, and other personnel and designed to provide reasonable assurance about the achievement of the entity's objectives with regard to reliability of financial reporting, effectiveness and efficiency of operations, and compliance with applicable laws and regulations. Internal control over the safeguarding of assets against unauthorized acquisition, use, or disposition may include controls related to financial reporting and operations objectives. Generally, controls that are relevant to an audit of financial statements are those that pertain to the entity's objective of reliable financial reporting (i.e., the preparation of reliable financial statements that are fairly presented in conformity with accounting principles used to prepare the financial statements).

Inherent Limitations of Internal Control over Financial Reporting

Because of the inherent limitations of internal control over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may not be prevented or detected on a timely basis. Also, projections of any evaluation of the effectiveness of the internal control over financial reporting to future periods are subject to the risk that the controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.